



Practice and work-based learning in higher education: past, present and future tense

UEL Learning and Teaching Symposium

Dr Paula McIver Nottingham

Associate Professor MDX

Higher Education Consultant UCA

12 January 2026

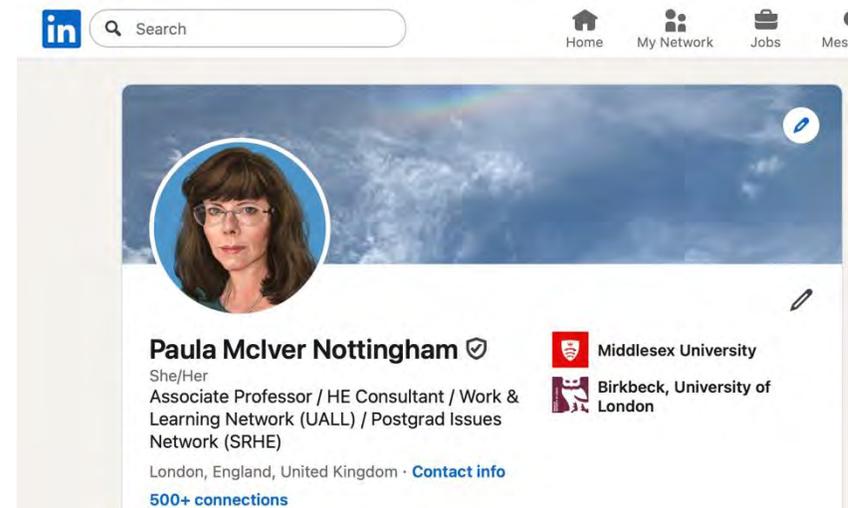


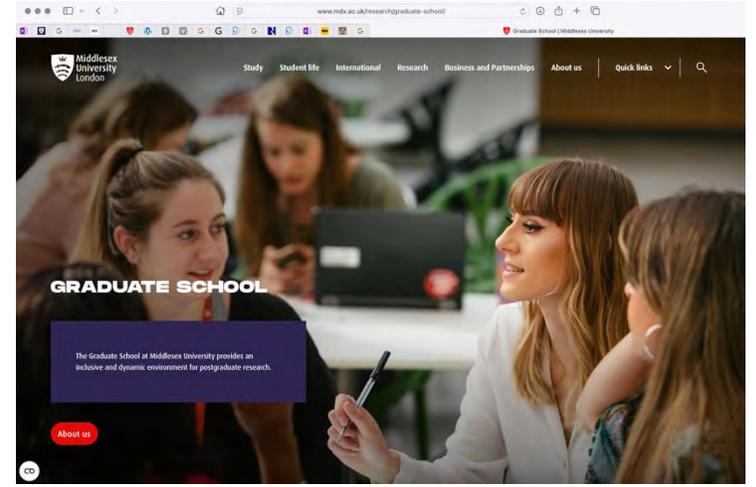
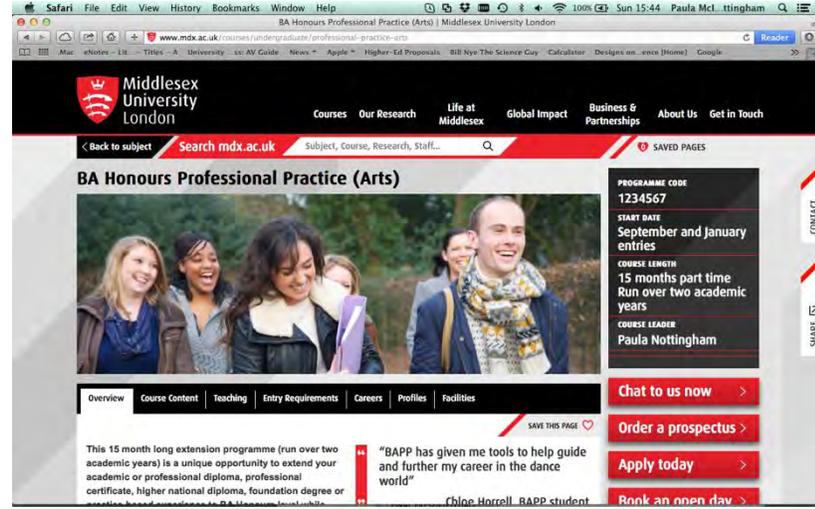
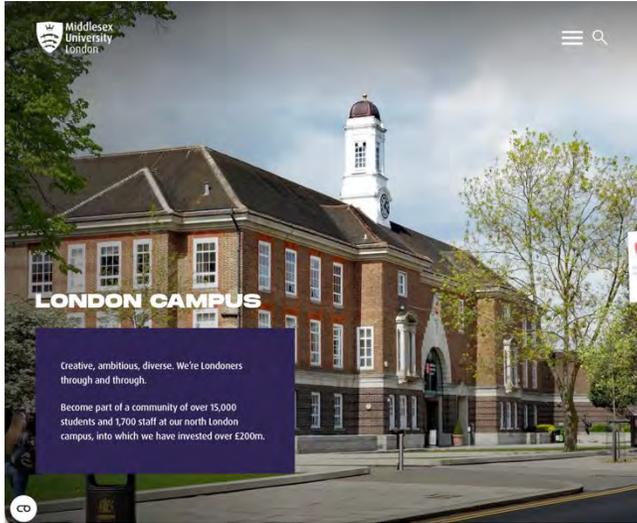
About me

An experienced academic practitioner specialising in practice-based and work-based learning within HE – with over 35 years of experience

A co-convenor for the Work & Learning Network (UALL). She is an [Associate Professor](#) and Post-Graduate Research Lead for the Faculty of Health, Social Care and Education at Middlesex University.

Now also working for University of the Creative Arts – back to project work looking at Technology Enhanced Learning





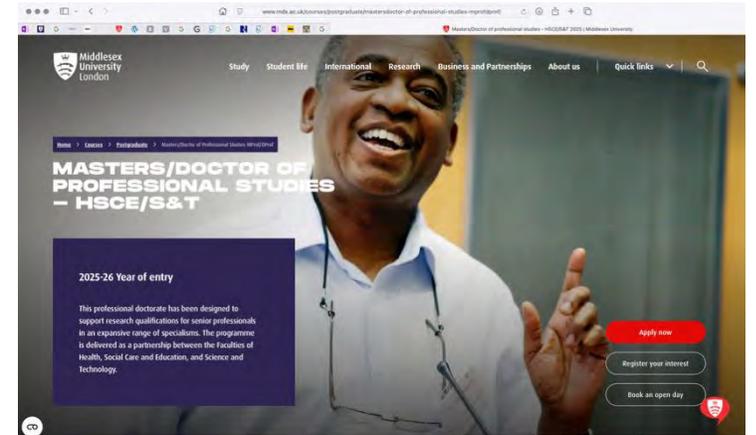
Khadiza, BA Management Practice (Business to Business Sales) (British Telecommunications PLC)

“Having tried a traditional degree I was quite uncertain about the job prospects I would have after graduating, so this degree apprenticeship is a better fit for me as I’m already earning a good salary as well as gaining tons of experience.

“I’m not sure what I want to do next yet, but I’ve already got my foot in the door at a big corporate company and have gained experience in several different sectors so I’m excited about what the future holds.”



Middlesex University 29/04/2013 13:36



The current issue and full text archive of this journal is available on Emerald Insight at:
<https://www.emerald.com/insight/2205-2062.htm>

Professional artefacts: evaluating creative outcomes for work-based inquiry

Paula McIver Nottingham
Department of Education, Middlesex University, London, UK

Professional artefacts

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Abstract

Purpose – This paper aims to explore graduate perspectives about the creation and use of professional artefacts to communicate work-based inquiry projects to professional audiences.

Design/methodology/approach – The study was based on constructivist qualitative interviews with 14 graduates from a part-time professional practice in arts programme and used thematic analysis to interpret and discuss the findings.

Findings – Participants indicated a perceived value in the use of the professional artefact as a way of articulating their professional inquiry. Professional artefacts enable essential communication skills for professional contexts, have the capacity for engaging with professional audiences that are external to the university, have the potential for enabling further study and workplace employability, show awareness of project management and leadership capabilities and helped some individuals build on and share their own personal philosophy of practice with peer professionals.

Research limitations/implications – As a small-scale research project that used purposive sampling, the findings are not representative, but could provide the creative means to develop professional artefacts within work-related educational programmes and workplace learning programmes.

Practical implications – It is argued that the process and production of professional artefacts can provide the means for communicating work-based projects to professional audiences within workplace settings.

Originality/value – Professional artefacts explore and present developmental aspects of work-based inquiries with distinctive creative approaches to favour practice knowledge and innovation that can be expressively shared with peer professionals.

Keywords Professional artefact, Work-based learning, Work-based projects, Inquiry, Communication, Creative arts

Paper type Research paper

<https://www.emerald.com/jwam/article/12/2/127/254134/Professional-artefacts-evaluating-creative>



Higher Education Research & Development

ISSN: (Print) (Online) Journal homepage: <https://www.tandfonline.com/loi/cher20>



The pivotal role of student assessment in work-integrated learning

David Boud, Carol Costley, Steven Cranfield, Jeenal Desai, Elda Nikolou-Walker, Paula Nottingham & Dilys Wilson

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<https://www.tandfonline.com/doi/full/10.1080/07294360.2022.2152981>

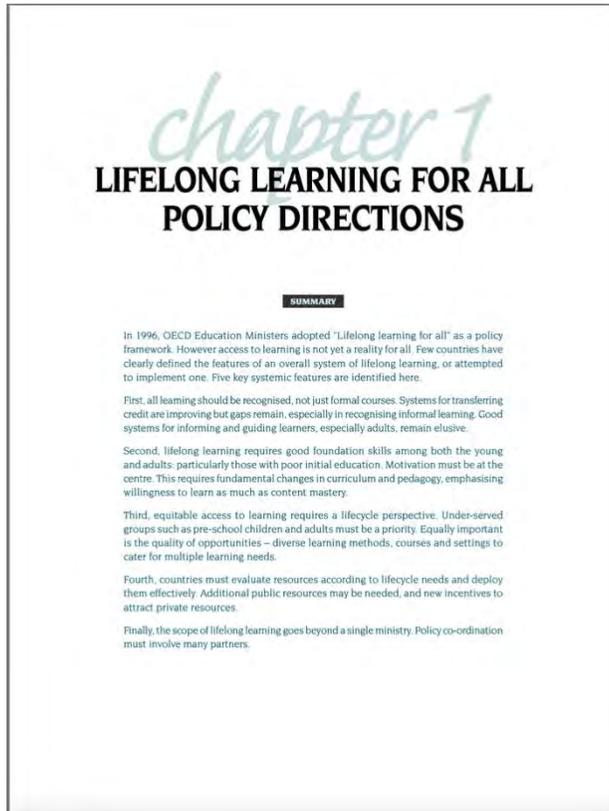
Abstract

The [Work & Learning Network](#) for the **Universities Association for Lifelong Learning (UALL)** has been a longstanding sector-based champion for **studies that promote learning in the workplace and professional practice**. This network supports those who are engaging with a practice-based mindset for higher education. **Now, as we reach a new academic year, it is worth reflecting on the legacy that research, scholarship and practice in this field can offer.** As educators, our aim is to sustain learning and teaching that is authentic and applies to multiple real-world disciplinary and occupational contexts. **As academic practitioners, we engage with the mission to offer distinctive stakeholder strategies for employer led organisational learning that includes skills, entrepreneurship and continued professional development.**

This interactive workshop will include case studies from our Work & Learning Network that will **focus on exploring ways to enhance practice using innovative approaches for 2026 and beyond.** The audience is invited to bring their own case studies to share success stories and challenges to add to this collaborative 'thinktank' session.

Today's talking points

- Introduction to my take on the past - present – and future tense – of studies in on or through ‘work’
- **Looking at the legacy that research, scholarship and practice in this field**
As academic practitioners, we engage with the mission to offer distinctive stakeholder strategies for employer led organisational learning that includes skills, entrepreneurship and continued professional development + **education education education (Blair, 1997)**...
- Activity - using **coaching values elicitation** as a way to think about the philosophy of practice -based learning
- Introduce the [Work & Learning Network](#) (**Universities Association for Lifelong Learning - UALL**) has been a longstanding sector-based champion for **studies that promote learning in the workplace and professional practice.**
- **Case studies** from the group and showcasing our Work & Learning Network that will **focus on exploring ways to enhance practice for 2026.**



Lifelong Learning

John Field, University of Stirling (2010, p. 1)

“Lifelong learning has become a dominant theme of education and training policies across the advanced industrial nations. Besides a wide range of national governments, it is endorsed by a wide range of intergovernmental policy actors, including the **Organisation for Economic Co-operation and Development (OECD), the European Commission (EC), the United Nations Educational, Social and Cultural Organisation (UNESCO), the World Bank and the International Labour Organisation (ILO)** (Schemmann, 2007). For governments, lifelong learning is an overarching policy framework which offers solutions to a number of common economic and social challenges; globalization and competitiveness often dominate the policy discourse, but promoting lifelong learning is also seen as relevant to social cohesion, demographic change, active citizenship, migrant assimilation, and public health.”

The Risk Society

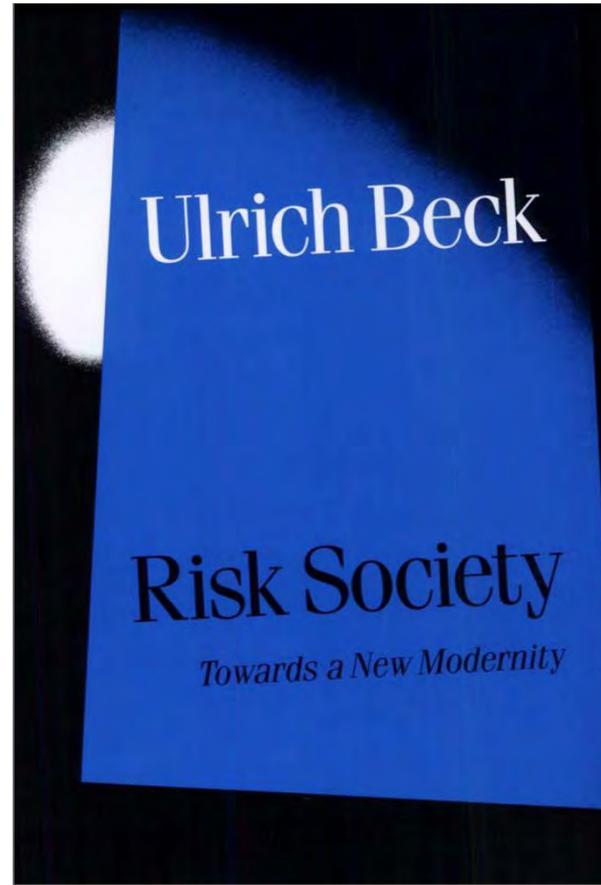
RISK SOCIETY

Towards a New Modernity

ULRICH BECK (1992)

translated by Mark Ritter

Light bulb moment – we all needed to keep learning because there were not certainties anymore - social changes meant that ‘reflexivity’ was an essential aspect of living in the world and new technologies were changing our experience of the risks that needed to be examined and explored.



1

ON THE LOGIC OF WEALTH DISTRIBUTION AND RISK DISTRIBUTION

In advanced modernity the social production of *wealth* is systematically accompanied by the social production of *risks*. Accordingly, the problems and conflicts relating to distribution in a society of scarcity overlap with the problems and conflicts that arise from the production, definition and distribution of techno-scientifically produced risks.

This change from the logic of wealth distribution in a society of scarcity to the logic of risk distribution in late modernity is connected historically to (at least) two conditions. First, it occurs – as is recognizable today – where and to the extent that *genuine material need* can be objectively reduced and socially isolated through the development of human and technological productivity, as well as through legal and welfare-state protections and regulations. Second, this categorical change is likewise dependent upon the fact that in the course of the exponentially growing productive forces in the modernization process, hazards and potential threats have been unleashed to an extent previously unknown.¹

To the extent that these conditions occur, one historical type of thinking and acting is relativized or overridden by another. The concepts of ‘industrial’ or ‘class society’, in the broadest sense of Marx or Weber, revolved around the issue of how socially produced wealth could be distributed in a socially unequal and *also* ‘legitimate’ way. This overlaps with the new *paradigm of risk society* which is based on the solution of a similar and yet quite different problem. How can the risks and hazards systematically produced as part of modernization be prevented, minimized, dramatized, or channeled? Where they do finally see the light of day in the shape of ‘latent side effects’, how can they be limited and distributed away so that they neither hamper the modernization process nor exceed the limits of that which is ‘tolerable’ – ecologically, medically, psychologically and socially?

We are therefore concerned no longer exclusively with making nature useful, or with releasing mankind from traditional constraints, but also and essentially with problems resulting from techno-economic development itself. Modernization is becoming *reflexive*; it is becoming its own theme. Questions of the development and employment of technologies (in the realms of nature, society and the personality) are being eclipsed by questions of the political and economic ‘management’ of the risks of actually or potentially utilized technologies – discovering, administering,

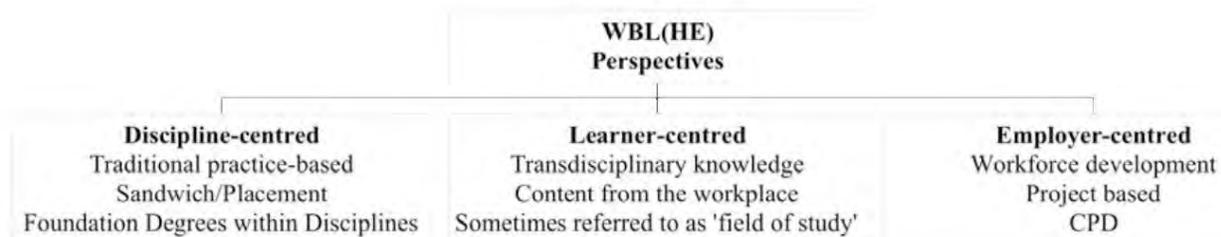
The Risk Society – problem and solutions



Lifelong learning – the philosophy that underpins practice

25 years of redefining perspectives within lifelong learning / higher education studies in order to create (understand) new models

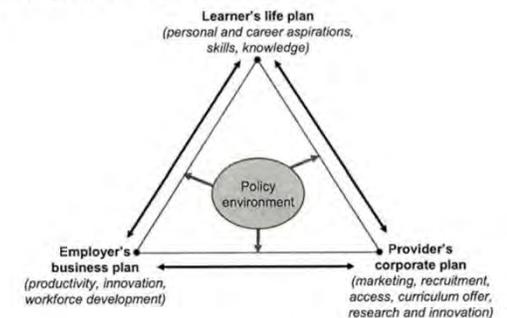
Figure 6: Typology Based on My Constructed WBL(HE) Perspectives



PhD studies about staff who facilitated learners in the workplace. Included PGT but not research degrees.

Figure 1: Workplace Learning Interrelationships

Figure 1 – Workplace learning interrelationships



Penn, Nixon & Shewell (2005)

The tripartite – inter-rand intra-relationships - HE Levels 4-8

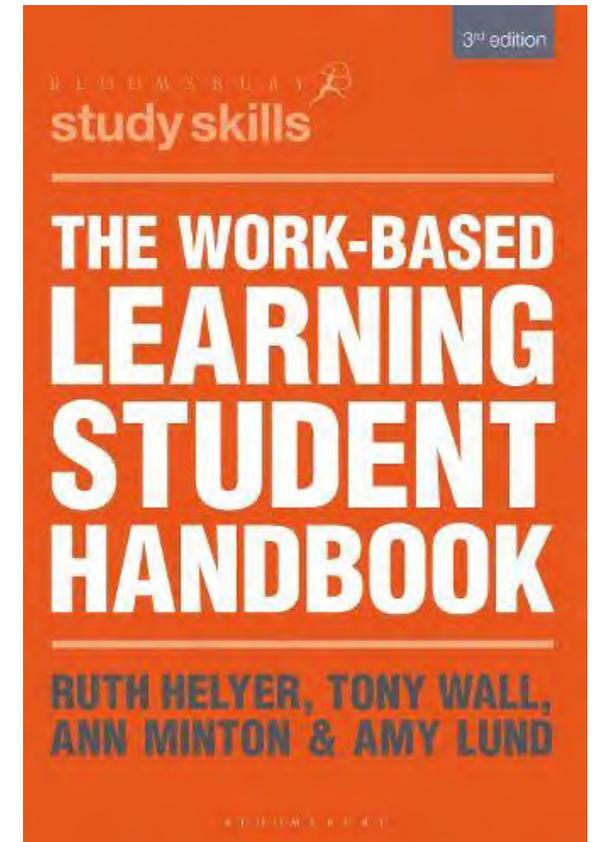
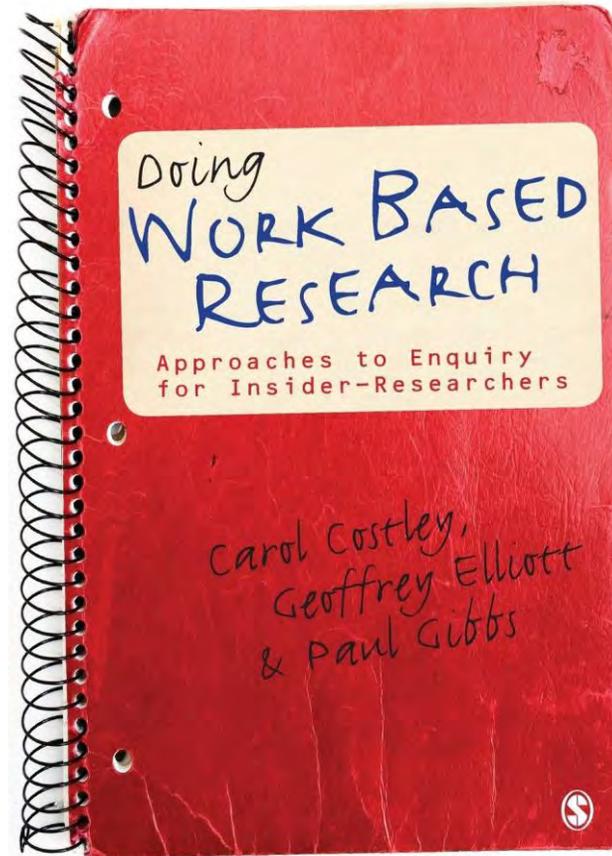
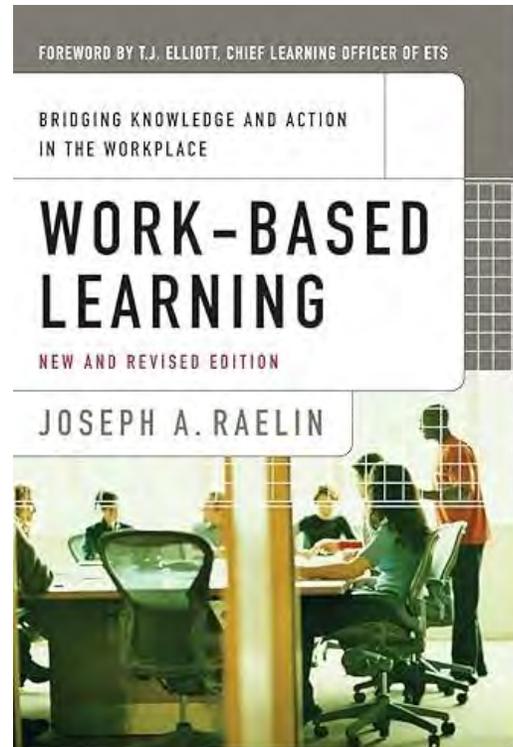
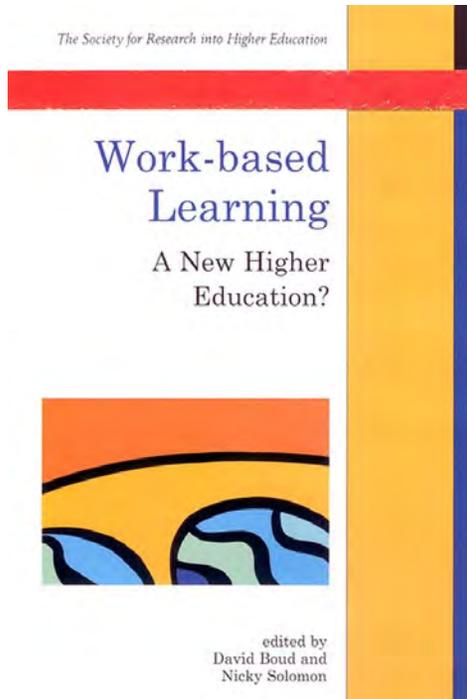
Exploring the literature – discovery, research and scholarship

*Seagraves, L. Osbourne, M., Neal P. Dockrell, R, Hartshorn C, and Boyd, A (1996)
Learning in Smaller Companies (LISC), Final Report University of Stirling,
Educational Policy and Development, Stirling: University of Stirling.*
<https://files.eric.ed.gov/fulltext/ED415350.pdf>

- a) learning for work
 - b) learning at work and
 - c) learning through work.
- (p. 15)

Little, Brenda and Brennan, John (1996). A Review of Work Based Learning in Higher Education. Department for Education and Employment, Sheffield.
https://oro.open.ac.uk/11309/1/A_review_of_work_based_learning_in_higher_education.pdf

Exploring the literature – discovery, research and scholarship



Exploring the literature – discovery, research and scholarship

Recurrent Education

Lifelong Learning

Practice-based

Work-based

Workplace Learning

Learning development – Human Resources

Workforce development

Coaching and mentoring

Entrepreneurship

Incubators and Accelerators - Start-ups

Kick-starts

Employability

Continued Professional Development

Skills training

UNIVERSITY

WORK

CAREER

LIFELONG EDUCATION

The University and higher education in an eco-world

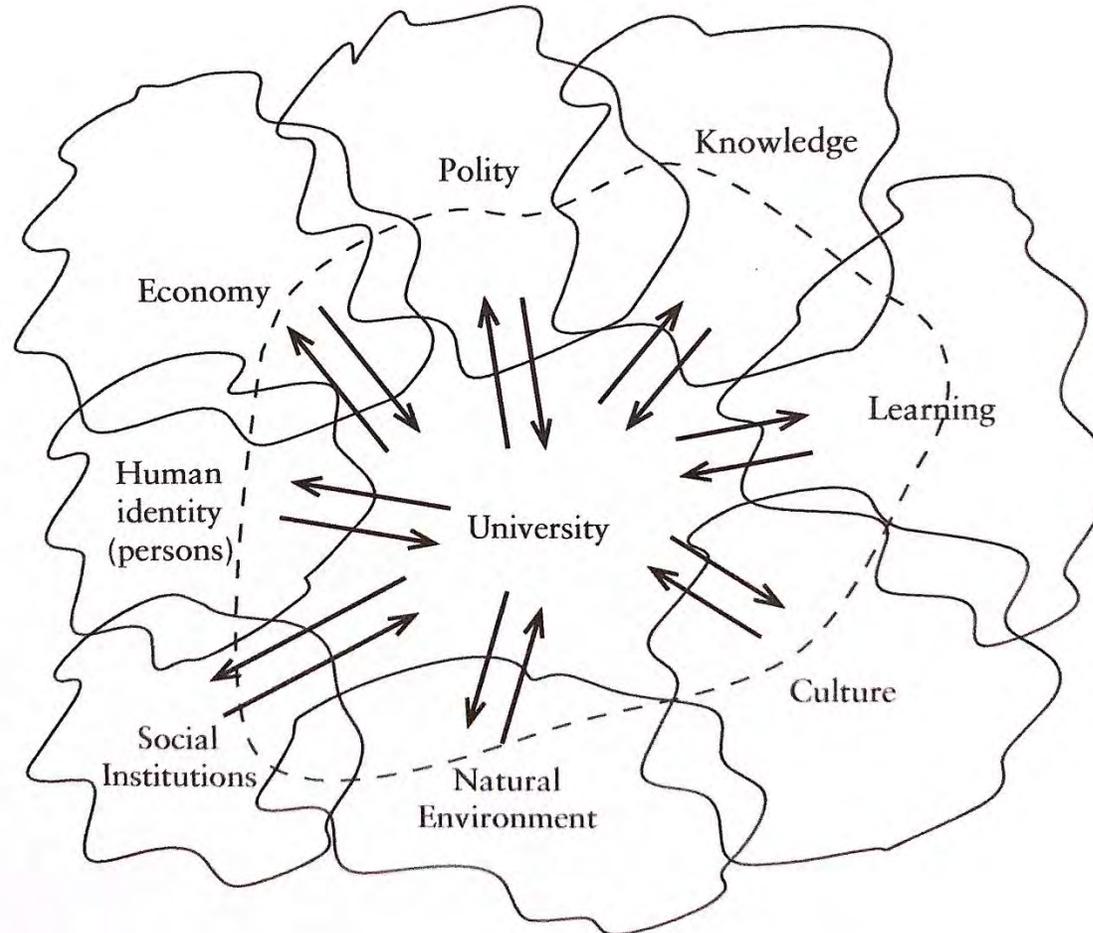


Figure 20.1 The ecological university, entangled with eight ecosystems.

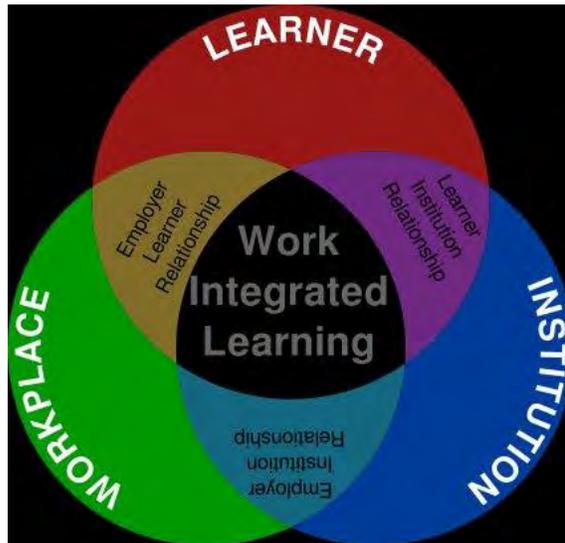
“I suggest that there are no less than eight ecosystems that should especially come into view here, those of *knowledge, persons, social institutions, the economy, the polity, culture, learning and the natural environment*” (Barnett, 2022).

In the *Philosophy of Higher Education A Critical Introduction* by Ronald Barnett

Exploring scholarship and research ... within and outside of disciplines

BUILDING A COLLABORATIVE LEARNING PARTNERSHIP BETWEEN THE WORKPLACE AND THE INSTITUTION TO ENHANCE EMPLOYABILITY

- December 2015
- Conference: Work and Learning
- At: Singapore
- [Rooksana Rajab](#)



Apprenticeship courses at UEL

Our apprenticeship courses are higher and degree apprenticeships designed with employers in sectors facing skills shortages.

These programmes are for:

- Future apprentices who want to earn a salary while working towards a university qualification.
- Employers who want to recruit new apprentices or upskill existing staff through UEL training.

Choose a course below to learn more about the role, level, and entry requirements.

We currently offer the following degree apprenticeships.

- [Allied Health Apprenticeships](#)
- [Apprenticeship Digital and Technology Solutions Specialist Level 6](#)
- [Apprenticeship Digital and Technology Solutions Specialist Level 7](#)
- [Chartered Manager Degree Apprenticeship \(Business Management\)](#)
- [Civil Engineering Apprenticeship](#)
- [Civil Engineering Site Manager Degree Apprenticeship](#)
- [Corporate Responsibility and Sustainability Practitioner Apprenticeship](#)
- [FdSc Nursing Associate via Employed Apprenticeship](#)
- [Geospatial Mapping and Science Specialist Degree Apprenticeship](#)
- [Level 7 Sustainability Business Specialist \(Integrated Degree\)](#)
- [Public Health Practitioner](#)
- [Registered Nurse \(Degree\) Apprenticeship](#)
- [Senior People Professional Apprenticeship Level 7 Standard](#)
- [Teacher Apprenticeship](#)

<https://www.uel.ac.uk/study/apprenticeships/courses>

Middlesex University Strategy 2031



Middlesex University Strategy 2031
Knowledge into Action

This strategy is designed to enable Middlesex University to serve and thrive in a complex world.

Our purpose Knowledge into action
Our purpose is to educate, to create and share knowledge, for a fairer, more sustainable, productive and prosperous society.

Our vision Our vision is to transform outcomes and futures for individual students, and for the communities in which we are embedded.
We will achieve this through the provision of excellent, supportive, multi-disciplinary higher education with a global outlook, working with our partners, preparing our students for career success, lifelong learning, and leadership.

Our strategic priorities

- To be the higher education provider of choice for students and employers in the communities where we operate.
- For our campuses to be anchor institutions, enduring and financially resilient, serving, supporting and sustaining their local regions.

Our Middlesex approach

- Our students at the heart of our actions
- Creative, collaborative, responsible and agile
- Embedding equality, diversity and inclusion in all we do
- Working in partnership

Our integrating themes

- Equity in health and wellbeing
- Inclusive enterprise and creativity
- Sustainable development



EQUITY AND IMPROVEMENTS IN HEALTH AND WELLBEING

We take action to make healthcare better for those who need it and to improve physical, mental and social health and wellbeing in all parts of society.

[READ MORE](#)



INCLUSIVE SOCIO-ECONOMIC DEVELOPMENT AND ENRICHING LIVES THROUGH CULTURE

We believe that entrepreneurship, culture and creativity can build a more equal, caring and prosperous society that enriches everyone.

[READ MORE](#)



SUSTAINABILITY OF COMMUNITIES AND THE ENVIRONMENT

Locally, nationally, and around the world, we support people to make their communities more sustainable and fairer and to protect the environment.

[READ MORE](#)



United Nations | Department of Economic and Social Affairs | Sustainable Development

Home | SDG Knowledge | Intergovernmental Processes | HLPF | SDS | SDG Actions | Engage | News | About

THE 17 GOALS | 169 Targets | 4021 Events | 1352 Publications | 7920 Actions

1 NO POVERTY | 2 ZERO HUNGER | 3 GOOD HEALTH AND WELL-BEING | 4 QUALITY EDUCATION | 5 GENDER EQUALITY | 6 CLEAN WATER AND SANITATION | 7 AFFORDABLE AND CLEAN ENERGY | 8 DECENT WORK AND ECONOMIC GROWTH | 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE | 10 REDUCED INEQUALITIES | 11 SUSTAINABLE CITIES AND COMMUNITIES | 12 RESPONSIBLE CONSUMPTION AND PRODUCTION | 13 CLIMATE ACTION | 14 LIFE BELOW WATER | 15 LIFE ON LAND | 16 PEACE, JUSTICE AND STRONG INSTITUTIONS | 17 PARTNERSHIPS FOR THE GOALS

SUSTAINABLE DEVELOPMENT GOALS

<https://sdgs.un.org/goal>

S

<https://www.mdx.ac.uk/media/middlesex-university/about-us-pdfs/Strategy-2031-refresh-on-a-page-2025.pdf>

Quick points to note when considering a project theme/topic for workplace-oriented studies – considers individual and organisational learning

- Before finally deciding on a project topic or fine-tuning your Module 5 topic - the following points could be taken into consideration
 - I am personally interested in the area/theme? **Leadership**
 - Is there any potential interest to my employer? or **Community of Practice (paid or unpaid)**
 - Are there others who are interested in the area? **Relationships**
 - Who else might be affected by my research? **Intended/unintended**
 - Is the area potentially sensitive? **Permissions and corporate position**
 - Is the theme appropriately related to my work role? **Future role**
 - Is the project feasible within the given time? **limitations**
 - What skills & knowledge will I require to complete the project? **Masters**
 - What resources do I require to complete the project? **Preparation/time**
 - What do I hope to learn by undertaking the project? **impact**
 - What might be the results/product of my project? **impact**
 - Other points relevant to your context? **impact**

DProf thesis

Exploring Human Resource management practise through the Qatar HR Forum; framing the influence of 'Tharaba' culture and the development of Qatar-centric competencies for HR professionals practising in Qatar

El Mahdy, N.

Full bibliographic citation: El Mahdy, N. 2022. Exploring Human Resource management practise through the Qatar HR Forum; framing the influence of 'Tharaba' culture and the development of Qatar-centric competencies for HR professionals practising in Qatar.

DProf thesis Middlesex University

Year: 2022

Publisher: Middlesex University Research Repository

Available online: <https://repository.mdx.ac.uk/item/116z2w>

<https://repository.mdx.ac.uk/download/380caae3713f4b353735035944957ed38886b95b7bec3f25ce6c5327baaf1777/3639315/NMElMahdy%20thesis.pdf>



Dr. Najat El Mahdy

Director, Strategy, Organisational Development and Human Resources, Qatar Financial Centre Regulatory Authority

In 2024, Dr. Najat El Mahdy, Director of Strategy, Organisational Development and HR at the Qatar Financial Centre Regulatory Authority (QFCRA), led a series of transformative initiatives with measurable impact across talent development, inclusion, leadership, and organisational efficiency.

At the heart of her strategy was an enhanced focus on Qatarisation through the award-winning Al Masar ("The Path") Programme, which achieved a 99% retention rate among Qatari employees and increased the nationalisation rate to 43%—one of the highest in Qatar's financial sector. Her focus on gender equality also led to a rise in Qatari women in leadership roles to 13%.

Dr. El Mahdy modernised QFCRA's competency framework and grading system, aligning them with a strengthened performance management policy and embedding a culture of accountability and growth. She also introduced psychometric assessments to improve leadership recruitment, ensuring alignment with long-term organisational goals.

Her efforts resulted in a 92% overall retention rate and an average employee tenure of eight years. Additionally, 33% of Qatari nationals progressed internally, showcasing a robust internal talent pipeline aligned with Qatar's National Vision 2030.

Beyond QFCRA, Dr. El Mahdy chairs the Qatar HR Forum, engaging over 320 professionals through forums on AI, ESG, and inclusion. She also led partnerships with the CIPD and ILO, enhancing professional development across the HR community.

Named CHRO of the Year at the 2024 HRO Today Forum EMEA, Dr. El Mahdy is a recognised HR leader whose work has driven systemic, inclusive, and sustainable change across both her organisation and the wider region.

<https://www.cipdhr30.co.uk/dr-najat-el-mahdy>

Values

Coaching Values Exercise

Paula is taking a coaching course from *In Good Company* and they introduced me to this Values exercise...

Values are an important part of decision making and identifying achievable goals in coaching.

This exercise has been changed to be a generic & QUICK version of the 'values elicitation exercise'

1. **Think of 3 values that you use** - If you are involved in practice-based/work-based learning – focus on that area.
2. Share any examples you are comfortable with sharing with your neighbour – rethink these as much as you want – this is an exercise!
3. Some examples are:
 - Trust
 - Courage
 - Commitment
 - Empathy
 - Kindness
 - Integrity
 - Independence
 - Health
 - Spirituality
 - Enjoyment
 - Intelligence

Coaching Values Exercise

1st listen to Paula's story about change and values for this are of practice...

A few questions:

- Anything surprising?
- What stood out to you?
- Glass half full- glass half empty?
- How can your values inform your work supporting learners in the workplace?

Work & Learning Network Case Studies



Universities Association for Lifelong Learning

The Universities Association for Lifelong Learning (UALL) acts as a consultative body for policy formulation and advocacy, representing the sector to government departments, funding bodies and national higher education organisations across the four nations of the United Kingdom. UALL provides a forum for the active exchange of ideas and good practice.

Members of UALL represent all aspects of the sector, within and beyond universities, both in the UK and internationally, from academics to practitioners and policy makers. [Learn more about our work.](#)

Latest News



UALL News
Making Lifelong Learning Central to University Strategy
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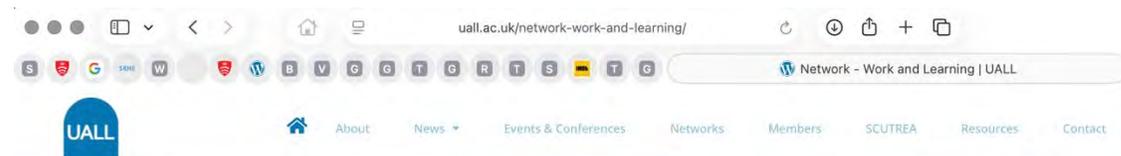
UALL News
Beyond Skills: Reclaiming the Civic Purpose of Lifelong Learning
John Holford's Guardian article offers a timely reminder of the civic purpose of adult education. Join the UALL-SCUTREA 2026 Conference to reimagine lifelong learning in higher education.
[Read More](#)



UALL News
Announcing SCUTREA Roundtable Event
Join us for a SCUTREA Roundtable Event at the 2025 UALL / SCUTREA Conference! We are excited to announce the upcoming session: "SCUTREA in Adult Education: Reflections, Directions, and Collaborative Futures," which aims to engage participants in dynamic discussions about SCUTREA's ongoing contributions to adult education research.
[Read More](#)

<https://uall.ac.uk>

<https://uall.ac.uk/network-work-and-learning/>



Networks

SEEC

Work and Learning

Lifelong Learning & Place

Work and Learning

The Work & Learning Network promotes learning in, through and for work (paid or unpaid).

We network and share with members and wider communities that support a range of professional practice. The network provides seminars, workshops, conferences and other events and engages with for example, work-related learning, degree apprenticeships, placements, internships, practitioner research and professional doctorates.

Our vision is to be a vibrant practitioner led network, recognised for its excellence, that advocates Higher Education (HE) in the workplace and empowers learners through encouraging lifelong learning goals.

We aim to:

- provide inspiration and leadership through the development and sharing of work and learning professional practice as an important and integral part of academic awards.
- encourage and promote values, research, scholarly activity and professional practice that encourages the development of work and learning as a critical pedagogy.
- promote networking and events for members and work with national lobbies to influence the direction of work and learning in HE.

Network objectives:

- To disseminate good practice in relation to the development, facilitation and assessment of work and learning practice within HE through learning in, for and through a wide range of work-based learning, work-integrated and apprenticeship (higher, degree and graduate) programmes including undergraduate, postgraduate and doctoral levels.
- To provide events and network opportunities for HE colleagues to support staff development
- To promote and disseminate research in the field of work and learning
- To promote the status of the use of work and learning practice in HE, with employers, policy makers, professional groups and other stakeholders through UALL.

Work & Learning (for Life)

Connecting with a networked community of practice associated with the Universities Association for Lifelong Learning and the University Vocational Awards Council

NETWORK AFFILIATIONS

CONTACT US

- HOME
- PRACTICE
- RESEARCH/SCHOLARSHIP
- EVENTS
- CONTACTS

Who are we?

Our Work & Learning Network (UALL) brings together people and professionals from Higher Education whose areas of specialism include programmes that merge professional practice and study that include paid and unpaid work informed by employers and workforces development. For us, work and learning is not confined to traditional business schools. Our areas of expertise extend to, and beyond, areas including: Built Environment, Creative Industries, Social Care, Digital Technical Solutions, Health, Policing including interdisciplinary and transdisciplinary programmes within work-integrated learning such as degree apprenticeships, placements, internships, post-grad Masters, practitioner PhDs and professional doctorates, Continued professional Development and Skills, Vocational education routes within a broad range within lifelong learning landscape.

[More about the Network](#)

Our main affiliation is UALL with affiliations through membership to UVAC ESREA and many more professional and employment organisations.

[Co-convenors](#)

- [Dr Paula McIver Nottingham: Middlesex University](#)
- [Dr Joanne Gosling: QA](#)
- [Dr Stavroula Bibila](#)
- [Dr Trevor Gerhardt ESREA](#)



[2025 Work & Learning collaborative hybrid workshop and discussion](#)

New W&L Steering Committee

Join us for 2026 UALL & Scutrea Annual Conference



Work & Learning (for Life)

ABOUT the Work & Learning Network

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Work & Learning Network (UALL) Convenors

- [Dr Paula McIver Nottingham](#)
- [Dr Joanne Gosling](#)
- [Dr Stavroula Bibila](#)
- [Dr Trevor Gerhardt](#)
- [LinkedIn Group](#)

<https://uall.ac.uk/network-work-and-learning/>

<https://www.workandlearningnetwork.org>

Announcing out new Work & Learning Network (UALL) Steering Committee 2025-2026

James Calleja (Independent) <https://efvet.org/joachim-james-calleja/>

Kieron Chadwick (University of Staffordshire) <https://www.staffs.ac.uk/people/kieron-chadwick>

Stewart Frost (Centre for Policing Middlesex University) <https://www.mdx.ac.uk/about-us/our-people/staff-directory/mr-stewart-frost/>

David Fryer (CMDA and LMPDA Apprenticeships Arden University) <https://arden.ac.uk/about-us/faculties/schools/school-of-business-management-and-creativity/meet-the-team>

Andrew Gould (Chester Business School) <https://profiles.chester.ac.uk/a.gould>

Elda Nikolou-Walker (Middlesex University) <https://repository.mdx.ac.uk/researcher/808y7/dr-elda-nikolou-walker>

Lovelin Obi (Leeds Trinity University) <https://research.leedstrinity.ac.uk/en/persons/lovelin-obi/>

Emma Owen (CPD Register) <https://thecpdregister.com/research-project>

Becky Qew-Jones (University of Portsmouth) <https://www.port.ac.uk/about-us/structure-and-governance/our-people/our-staff/becky-qew-jones>

Sarah Scowcroft (Supply Chain Academy) <https://www.linkedin.com/in/sarah-scowcroft-82b9081a6/?originalSubdomain=uk>

Naomi Sharple (University of Salford) <https://www.salford.ac.uk/our-staff/naomi-sharples>

Steve Osborne (Cardiff Met) <https://pure.cardiffmet.ac.uk/en/persons/steven-osborne/>

Dr Peter Dwyer, Learning & Development Oxford Health Foundation Trust <https://www.linkedin.com/in/dr-peter-dwyer-296950114/>

Paula McIver Nottingham <https://www.mdx.ac.uk/about-us/our-people/staff-directory/dr-paula-nottingham/>

Joanne Gosling <https://www.linkedin.com/in/dr-joanne-gosling-sfhea-5b928718/?originalSubdomain=uk>

Trevor Gerhardt <https://www.linkedin.com/in/dr-trevor-gerhardt-sfhea-510912120/?originalSubdomain=uk>

Stavroula Bibila https://www.researchgate.net/profile/Stavroula_Bibila

CASE STUDIES

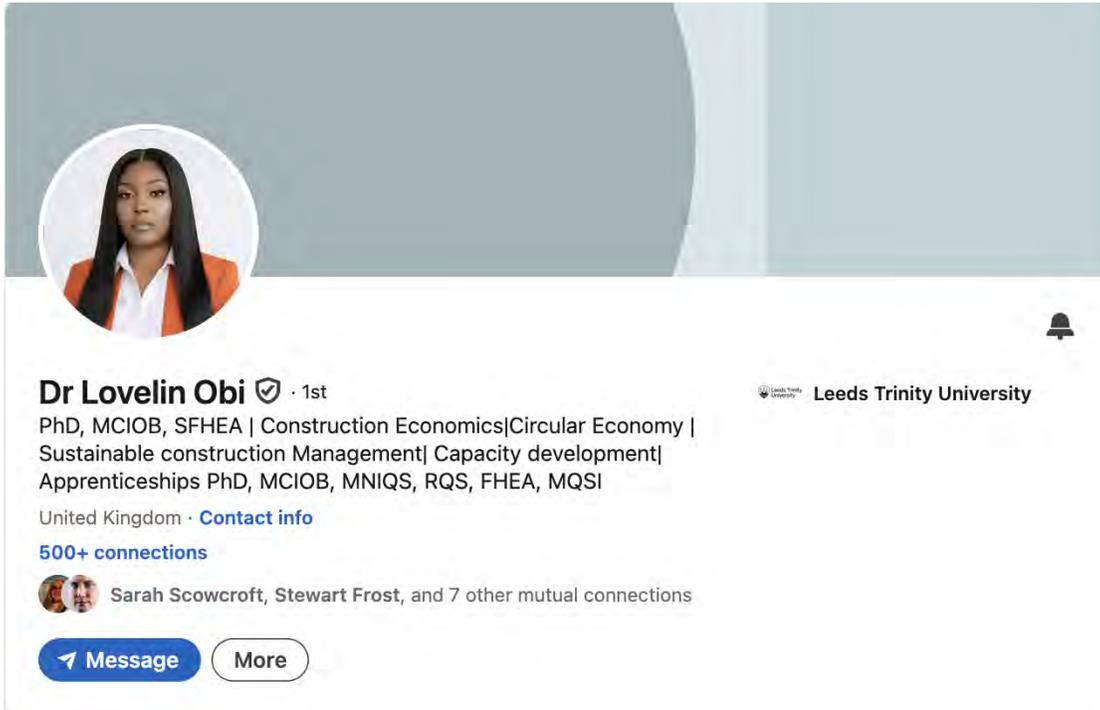


Joachim James Calleja
President

Professor Joachim James Calleja has been involved in vocational education and training since 2001. Professor Calleja is the longest serving Principal/CEO of the Malta College of Arts, Science and Technology from 2018 to 2024. He was Director of the European Centre for the Development of Vocational Training (CEDEFOP) in Thessaloniki from 2013 to 2018. Prior to CEDEFOP, he served as Permanent Secretary of the Ministry of Education and Employment in his native Malta from 2011 to 2013. He is currently the President of EfVET and Head of the European Vocational Academy a work-based learning institution created by and for industry in Malta.

In 2005 he was entrusted with the setting up of the *Malta Qualifications Council* where he served as CEO until December 2010. He was an Associate Professor of the University of Malta and served as its Council member. He represented Malta on the EQF Advisory Group, on CEDEFOP's Governing Board and on the Bologna Follow-Up Group. For six years (2015-2021) he was a Board member of the Hong Kong Council for the Accreditation of Academic and Vocational Qualifications (HKAAVQ).

A prolific writer, Professor Calleja has published books and articles and has edited various publications. He is the co-author of the *Malta Referencing Report* of the Malta Qualifications Framework to the EQF and EHEA. A book *Walk the Talk* will be published in Summer 2025 by EfVET gatherings most of his articles written for the Organization's Magazine. He has participated in international events in various countries in Europe, North America, South-East Asia, Australia, Canada, Africa, South Africa, the Middle East and in the Mediterranean region.



Dr Lovelin Obi · 1st

PhD, MCIQB, SFHEA | Construction Economics|Circular Economy | Sustainable construction Management| Capacity development| Apprenticeships PhD, MCIQB, MNIQS, RQS, FHEA, MQSI

United Kingdom · [Contact info](#)

500+ connections

Sarah Scowcroft, Stewart Frost, and 7 other mutual connections

[Message](#) [More](#)

Leeds Trinity University

Active

AI-Based Circular Business Model Innovation Frameworks for Offsite Construction

Obi, L. (PI)
21/11/22 → 20/11/26
Project: Research

- Off-Site Construction
- AI-Based Methods
- Innovation Framework
- Circular Business Model Innovation
- Business Model

Finished

PING: Power, Intersectionality and Gender (PING): The Untold Story of Women in Leadership in Timor-Leste Higher Education

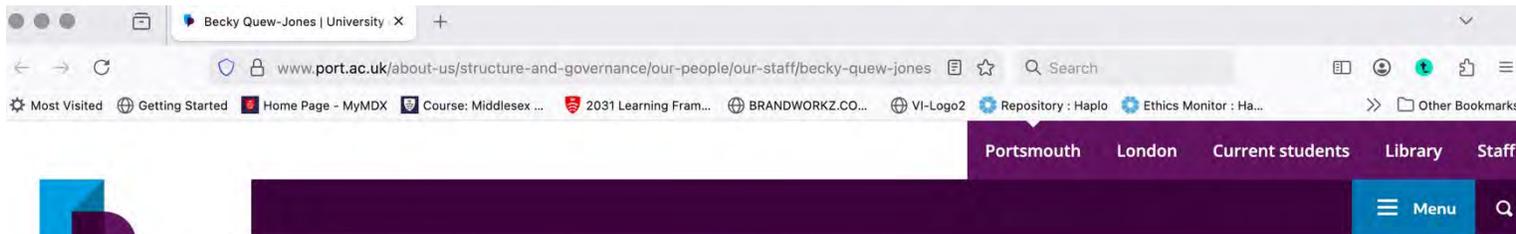
Obi, L. (PI)
8/05/25 → 31/10/25
Project: Research

COMEL: A COLLABORATIVE FRAMEWORK FOR MODULE ENGAGEMENT AND LEARNING IN BLENDED QUANTITY SURVEYING DEGREE APPRENTICES PROGRAMMES

Obi, L. (PI)
29/03/23 → 31/10/23
Project: Research

- Quantity Surveying
- Collaborative Framework
- Apprentices
- Apprentice
- Engagement

<https://www.linkedin.com/in/dr-lovelin-obi-80b65482/?originalSubdomain=uk>



UNIVERSITY OF
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Dr Becky Quew-Jones

 Faculty Learning and Teaching Coordinator

 Becky.Quew-Jones@port.ac.uk

[View my research outputs](#) >

Faculty of Business and Law

School of Organisations, Systems, and People

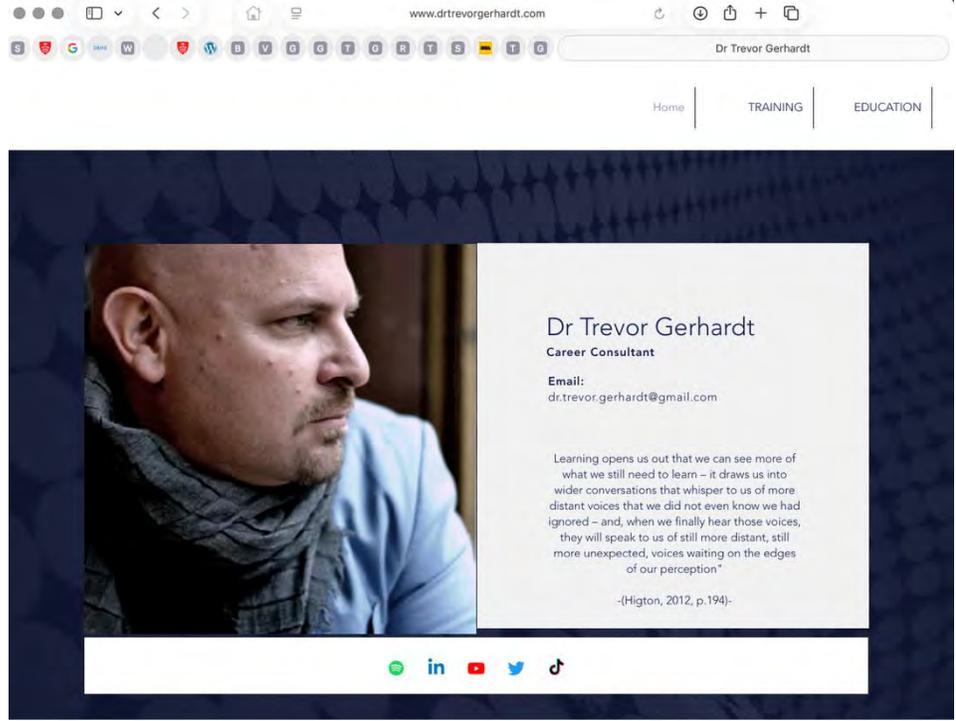
Biography

After graduating with a BA(Hons) in Business Studies, I gained extensive experience in Human Resource Management in Private and Public Sector organisations. For over ten years I worked for Hays Plc, as a recruitment specialist in managerial roles including Regional, Business Development and Training Manager. Before moving into higher education in 2005, I completed my MSc and CIPD at the University of Portsmouth.

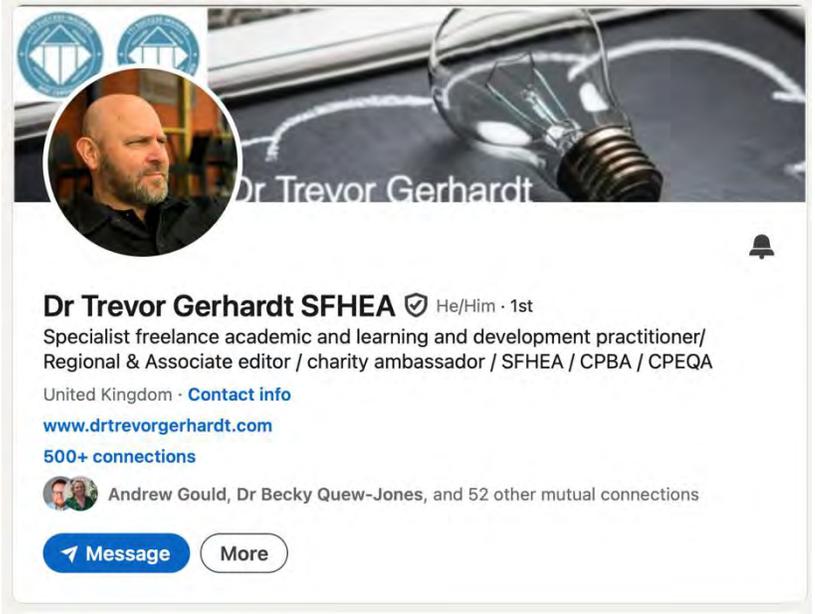
Currently, my main role is Learning & Teaching Coordinator, taking a leading role within the BaL faculty to work with our schools to enhance learning, teaching and assessment. This includes innovative projects in response to changes in Higher Education, in line with the University's Digital Success Plan 2021-2025 and Education Strategy, addressing student engagement, student inclusion and student belonging through staff development.

Previously, I led and launched the Degree Apprenticeship business programme at the University of Portsmouth from 2016-2021 as Programme Director for Degree Apprenticeships (Business and Law faculty). After course approval and launch, my work involved continuously developing existing apprenticeship courses and modules with our team from initial interest to End Point Assessment. This required working with stakeholders; apprentices, employers, teaching teams, support teams and professional bodies. This position was built on a platform of experience; knowledge and skills after five years of leading the HR courses (success evident by course analytics) and accumulating over 15 years of teaching experience within the Business School.

<https://www.port.ac.uk/about-us/structure-and-governance/our-people/our-staff/becky-quew-jones>



<https://www.drtravorgerhardt.com>



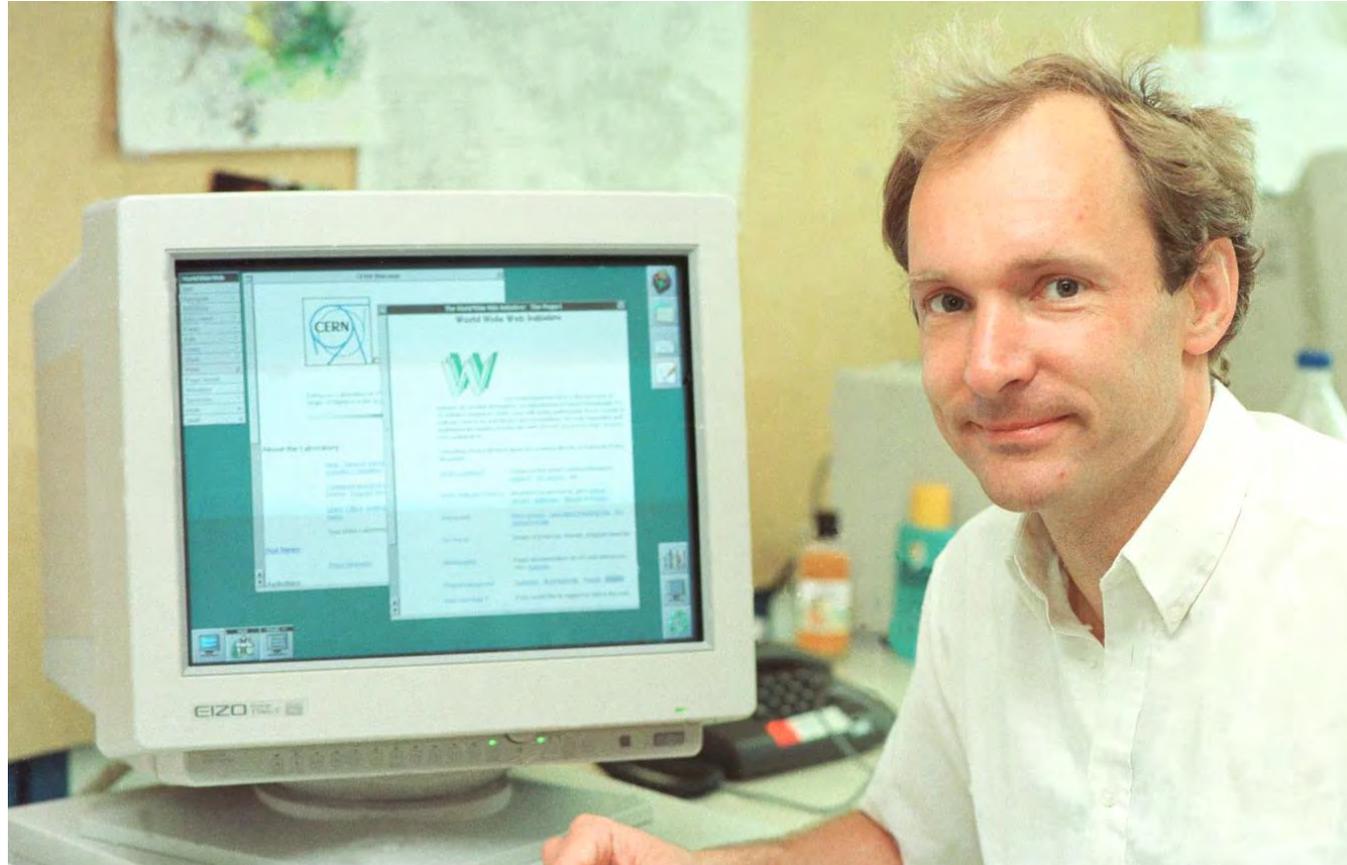
What I offer

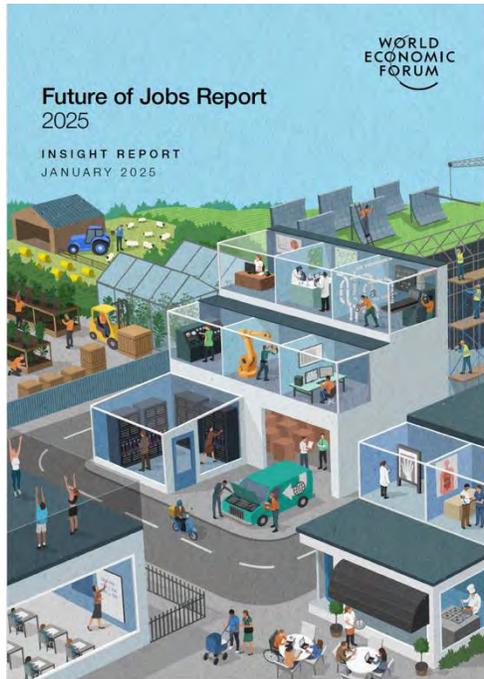
<https://www.linkedin.com/in/dr-trevor-gerhardt-sfhea-510912120/?originalSubdomain=uk>

Case Studies

The last bits of advice...

A game changer...



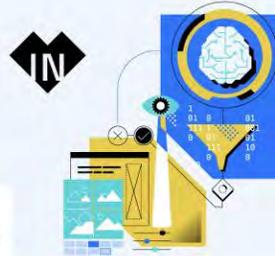


Technological change, geoeconomic fragmentation, economic uncertainty, demographic shifts and the green transition – individually and in combination – are among the major drivers expected to shape and transform the global labour market by 2030. The Future of Jobs Report 2025 brings together the perspective of over 1,000 leading global employers—collectively representing more than 14 million workers across 22 industry clusters and 55 economies from around the world—to examine how these macrotrends impact jobs and skills, and the workforce transformation strategies employers plan to embark on in response, across the 2025 to 2030 timeframe.

- Broadening digital access is expected to be the most transformative trend – both across technology-related trends and overall – **with 60% of employers expecting it to transform their business by 2030.**
- Increasing cost of living ranks as the second most
- transformative trend overall
- Older population

Another game changer

WHICH COUNTRIES ARE Most Interested in Generative-AI?

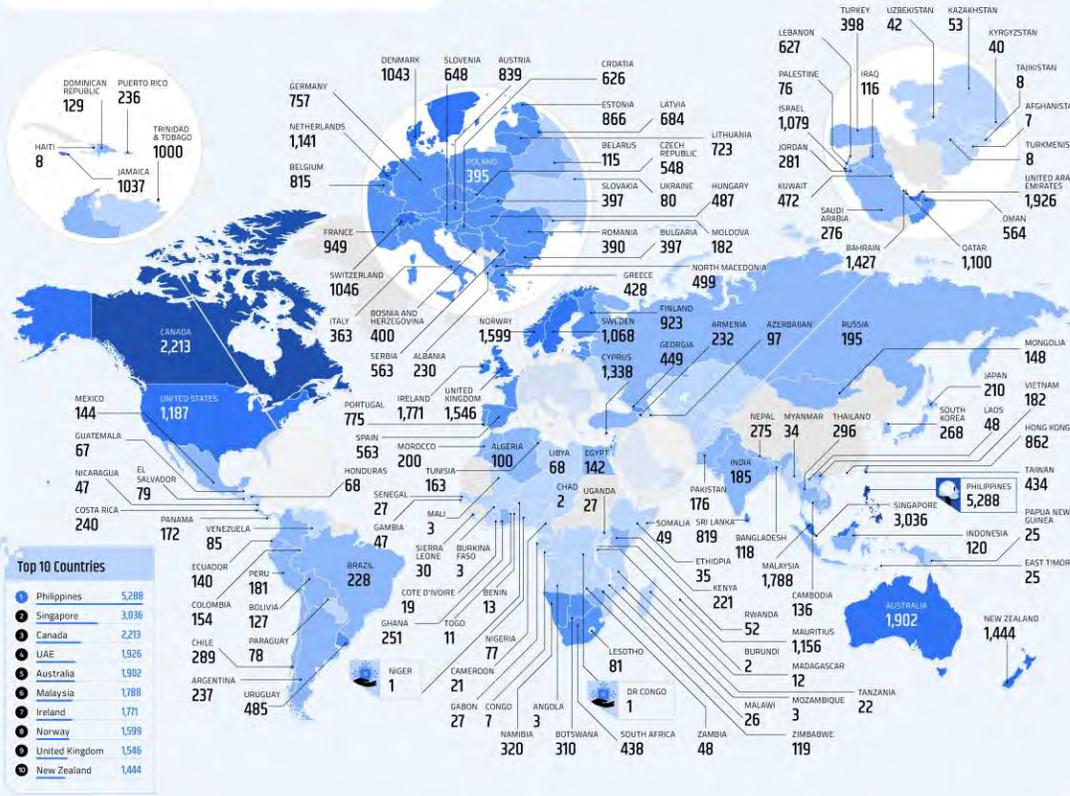


Artificial Intelligence is taking the world by storm. Research by Goldman Sachs suggests that new technology has the potential to drive a 7% increase in global GDP by 2033. But which countries are most interested in this global phenomenon?

Our analysis shows that people in the **Philippines** are keenest on AI technology, with **5,288 searches** for popular generative AI tools per 100k of its population. Users in Singapore (3,036 searches per 100k) and Canada (2,213 searches per 100k) also have high levels of interest.

Monthly search volume across popular tools per 100k population

1 100 300 1,000 2,000 No Data



Methodology: We built a seed list of over 90 of the most popular generative AI tools across four categories (text, voice, audio and image). We then recorded the monthly Google search volume for each in every country and calculated the overall volume across all tools per 100k population. All search volumes were scaled up according to the search engine market share in each country, using figures from statscounter.com.

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ElectronicsHub

<https://www.visualcapitalist.com/cp/mapped-interest-in-generative-ai-by-country/>

Artificial Intelligence (AI) may be about being curious and rigorous and critical.

AI is now a part of our educational journey and workplace reality.

HSCE/SAT MD/Prof October 2025 Advice and Guidance Statement on the use of Artificial Intelligence (AI) and machine learning approaches.

Please engage in the debate but authorship of your work must be fully transparent and developed within your own disciplinary and professional thresholds and guidance for practice.

Note that the use of Artificial Intelligence (AI) for the professional doctorate directly refers to University guidelines for use and should be discussed thoroughly with your supervisory team. We recognise and refer the University's AI red/amber/green policy framework (link pending).

As you proceed with your work, please refer to these resources:

<https://thguides.mdx.ac.uk/academic-integrity/ai/>
<https://www.mdx.ac.uk/articles/academic-integrity-ai-chatgpt/>
<https://thguides.mdx.ac.uk/academic-integrity/ai-chatgpt/>

See additional guidance up on MyLearning for the HSCE/SAT MD/Prof programme.
HSCE/SAT 2025-2026 MD/Prof Framework handbook p. 22-23.

Further Advice and Guidance:

On the HSCE/SAT MD/Prof programme we recognise that candidates might want to use machine learning tools and software(s) to organise sources in their preliminary thinking reflections and organising sources. Any use of AI should be documented and attributed e.g. citation and referenced.

However, we would still ask that the main written submission documents that are completed for the milestone stages for the programme is done independently not using AI tools. Part of the degree is the ability to communicate independently on Levels 7 and 8, and the majority of the free tools are not as good as you are at discerning critical thinking for your MD/Prof focus. Generated text is repetitive and will not give you what you need for your degree writing. Learning how to use AI tools to their best advantage will be essential for most professionals in today's world of work.

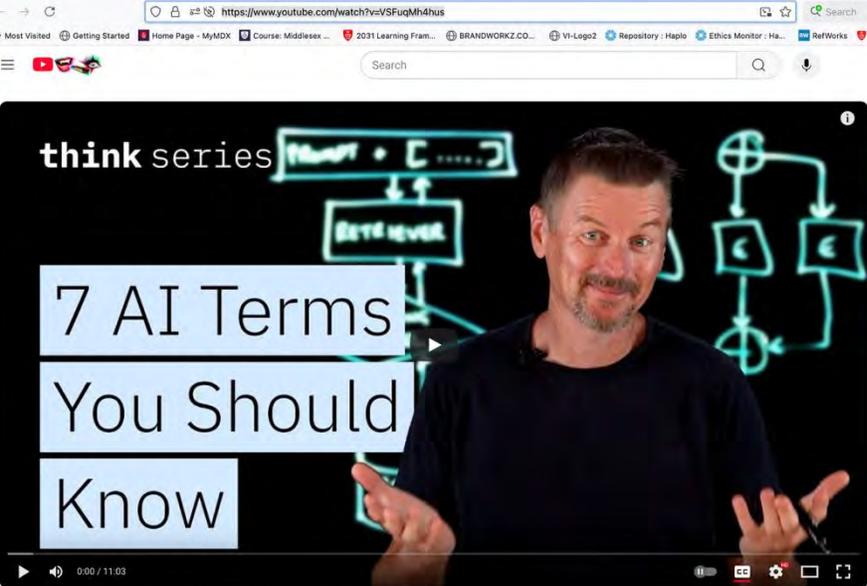
PDfEs should fully acknowledge any material produced by GenAI tools that is included in research submitted to Middlesex University for assessment. Cite Them Right offers guidance <https://www.citethemrightonline.com>. Sign in with your Middlesex User name and password. The use of Word, Grammarly, and REF Works all have elements of machine learning that have become commonplace as ways of organising your writing, like checking spelling and grammar.

Note that the University has licenses for a variety of products to assist you, like Word, Grammarly and Microsoft's Co-pilot - so you can use these internally and store work on your MDX OneDrive. With Co-Pilot, take note about what you are sharing internally - you might want to cut and paste searches rather than keeping them on the system. Take advice from your Supervisory team about using AI for transcription - this needs to be 100% accurate and AI lends to summarise and 'guess' for data - so we would prefer that you listen to the qualitative data yourself to make sure any direct quotes and summarise passages are 100% accurate. Please have this conversation with supervisors as they will need to assure that the data has been transcribed and interpreted accurately in order to help you progress your work.

As a scholars and researchers - if you are going to use an AI tool - we might suggest the use of Google's Notebook LM <https://notebooklm.google.com> as it allows you to choose what sources you search and in a closed system - so what you put into the searches are not shared outside of your Notebooks. This differs from ChatGPT that collects your data as a part of its public searches.

14.10.25 Middlesex University PMN RP BH IM LR LL

External facing pedagogy/andragogy commits to embracing change.



The image shows a YouTube video player interface. The video is titled "7 AI Terms You Should Know" and is part of a "think series". The video content features a man speaking in front of a blackboard with a diagram of AI terms. The diagram includes boxes for "AI", "Data", "Model", and "Algorithm", connected by arrows. The video player shows the video is at 0:00 / 11:03. Below the video, the title "7 AI Terms You Need to Know: Agents, RAG, ASI & More" is displayed, along with the channel name "IBM Technology" and 1.41M subscribers. The video has 12K likes and a share button.

<https://www.youtube.com/watch?v=VSFuqMh4hus>

Summary



2026 Tik Tok Takeaway

3 SECOND RULE

NO time to waste – but critique might take longer...

<https://www.uel.ac.uk/sites/default/files/policy-and-guidance-on-placement-and-work-based-learning-2.pdf>

Could TikTok be the next L&D revolution?

It took off during the pandemic and now boasts more than 1.5 billion users worldwide – and ‘micro learning’ video content is now starting to encroach on the world of work

by Verity Gough



This article is only available to CIPD members. To continue enjoying it, please choose one of the following options:

<https://www.peoplemanagement.co.uk/article/1917830/tiktok-next-l-d-revolution>

First “3 Second” Impression of Tiktok Marketing Strategy

[Fera Anggraeni](#)
[Chusnul Rofiah](#)

https://www.researchgate.net/publication/381101465_First_3_Second_Impression_of_Tiktok_Marketing_Strategy

Celebrating achievement – practice based for good!



<https://www.youtube.com/watch?v=uUmdaUaGTPM>

Cynthia Erivo <https://www.londontheatredirect.com/news/cynthia-erivo-ecting-career?srsltid=AfmBOorOkgdeRG0bHnci7XvvUArrGLXJlvEiaCVoqkmWeLjVf9bp9TR9>

Thank you

Dr Paula McIver Nottingham

p.nottingham@mdx.ac.uk

[linkedin.com/in/paula-mciver-nottingham-0b0304a](https://www.linkedin.com/in/paula-mciver-nottingham-0b0304a)

workandlearningnetwork.org

scholar.google.com/citations?user=p6bKED4AAAAJ&hl=en

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